Teacher Answer Key

Case Study

1. Her plan follows the reading's ladder exactly: CTE credentials before graduation, the EMT course at eighteen as the classic first rung, volunteer squad time for prized experience, and a degree aimed at promotion. Each credential makes the next reachable, so no step is wasted.
2. EMT work is the hands-on rescue tradition, now trained under ICS coordination lessons from 9/11. Emergency management barely existed before 2001 and grew from the attacks' central insight — someone must plan for the worst day in advance. One career responds; the other prepares.

Multiple Choice

1. B
2. D
3. A

Matching

1-E, 2-A, 3-B, 4-C, 5-D

Fill-in-the-Blank

1) 343, 2) command, 3) EMT

Short Answer (Sample Responses)

Q1: Radio failures and separate command posts on 9/11 cost lives, so reformers built coordination into training: every recruit now earns Incident Command System certification, agencies adopted NIMS for common structure and terminology, and departments practice joint drills with interoperable radios.
Q2: Answers will vary. Strong responses name a specific career (EMT, firefighter, emergency manager, USAR specialist, dispatcher), then trace the reading's ladder: CTE courses, stacking certifications like EMT at eighteen, volunteer or cadet experience, and degrees for advancement.

Q3: Thousands of 9/11 responders later developed cancers and lung disease, and the World Trade Center Health Program treats over one hundred thousand people — proof that dangers continue after the emergency ends. Departments answered with respirator enforcement, exposure tracking, peer support, and counseling, because protecting responders preserves the workforce itself.