Teacher Answer Key

Case Study

1. The house embeds the lessons in routine: obsessive radio checks, strict mask discipline, and annual health screenings all trace directly to the communication failures and toxic exposures of 9/11. Remembrance is practiced as procedure, not just ceremony.
2. Ruiz treats a skipped radio check as dishonoring men who died without working radios — the reform exists because of a specific, fatal failure. Institutions learn by converting tragedy into non-negotiable rules and passing the reasons down with the rules.

Multiple Choice

1. C
2. B
3. D

Matching

1-E, 2-D, 3-B, 4-C, 5-A

Fill-in-the-Blank

1) 25,000, 2) pile, 3) Zadroga

Short Answer (Sample Responses)

Q1: Nearly every civilian below the impact floors — about 25,000 people — escaped, an outcome few emergency planners would have predicted for a quarter-mile-high fire. Firefighters holding stairwells open and directing flow made that possible, at the cost of 343 lives.

Q2: Radios failed in the high-rise steel towers, so evacuation orders after the South Tower fell never reached many companies, trapping them in the North Tower. The failure drove redesigned radio systems, unified incident command, and high-rise communication requirements nationwide.

Q3: Answers will vary. Strong responses argue society owes ongoing care — as delivered through the Zadroga Act and WTC Health Program — because the illnesses were incurred in public service, and may extend the principle to future disaster responders.